



# UNIFIN Corporate Presentation | 2022



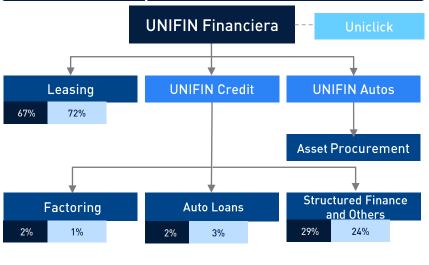
As % of total portfolio

## UNIFIN at a Glance

#### **Corporate Summary**

- UNIFIN focuses on providing financing solutions to the growing and underserved SME market through a variety of financial services, lead by leasing
- With over 29 years of experience, UNIFIN is the largest independent Non-banking Financial Institution (NBFI) in Mexico
- UNIFIN is a public entity with a successful capital market track record, in both local and international markets
- In 2019, the Company adopted IFRS to enhance transparency and improve comparability with industry peers

#### **Corporate Structure**



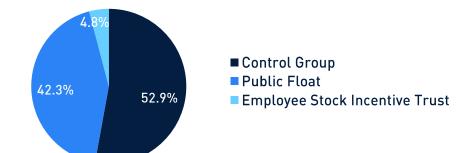
As % of total revenue

Key activities

Financial Highlights
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(MXN\$ million)	2Q22	2Q21	Var. % %
Income Statement			
Total interest income	3,039	2,915	4.3%
Financial margin	1,219	969	25.8%
Consolidated net income	342	336	1.6%
Balance Sheet			
Total portfolio	76,158	66,742	14.1%
Total assets	96,920	88,900	9.0%
Financial debt	79,335	69,908	13.5%
Total stockholders' equity	13,121	13,106	0.1%
Selected Key Metrics			
NPLs / total portfolio	4.6%	4.6%	0 bps
ROAA	1.7%	1.5%	20 bps
ROAE	12.7%	10.1%	260 bps
Capitalization	17.9%	20.4%	(253) bps
Financial leverage	4.6x	5.0x	0.4x

#### Shareholder Structure





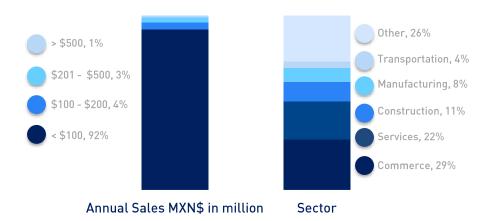
## Target Market: SMEs in Mexico

The credit market for SMEs in Mexico is attractive and underserved

#### Mexico: Largest Financing Gap for SMEs in Latam

# 22% 78% 87% 73% 80% 85% 86% Guatemala Colombia Brazil Latam Argentina Mexico Finance Gap Current Credit Offer

#### UNIFIN's Target Market: +239,000 SMEs



Sources: Base Point of Interest, Pitney Bowes 2019

#### Source: SME Finance Forum (2019)

#### SMEs are underserved in Mexico

## Lack of Information

Difficulty in tracking the credit history and financial performance of SMEs due to the lack of data stored by informal businesses

#### Costs

A traditional bank's high operational costs, from prospecting to collection, does not allow them to generate adequate returns with many SMEs

## Lack of Guarantees

There is often no collateral available to compensate for credit risk

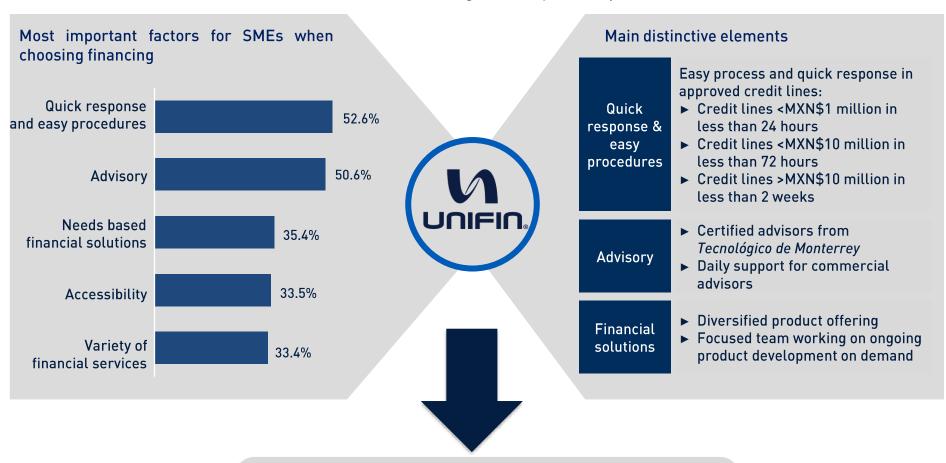
## Regulations & Policies

Due to compliance with multiple local and international regulations, Banks usually focus on large clients and do not address some sectors



# UNIFIN: Focused on meeting the needs of SMEs

UNIFIN focuses on addressing SMEs' key loan requirements



#### UNIFIN's target market: 239,000 SMEs

- 1) Revenues of MXN\$10 to \$1,000 million
- 2) 10 500 employees
- 3) Solid credit history

92% 7% 1%

<MXN\$100 mm

MXN\$101 to 500 mm MXN\$500 mm



## Strong advantages have positioned UNIFIN as Market Leaders

#### UNIFIN's Competitive Advantages



Unique product offering compared to banks



Strong focus on new client prospects

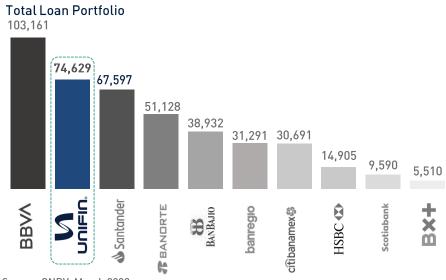


Faster response and easier procedures vs competition



Ample financial liquidity through diversified funding sources

#### Ranking vs Bank SME Financing



Source: CNBV, March 2022

#### Relevant Leasing Companies in Mexico

Competitive advantages have lead UNIFIN to emerge as the market leader

#### Local / Independent

















Bank related

#### International

























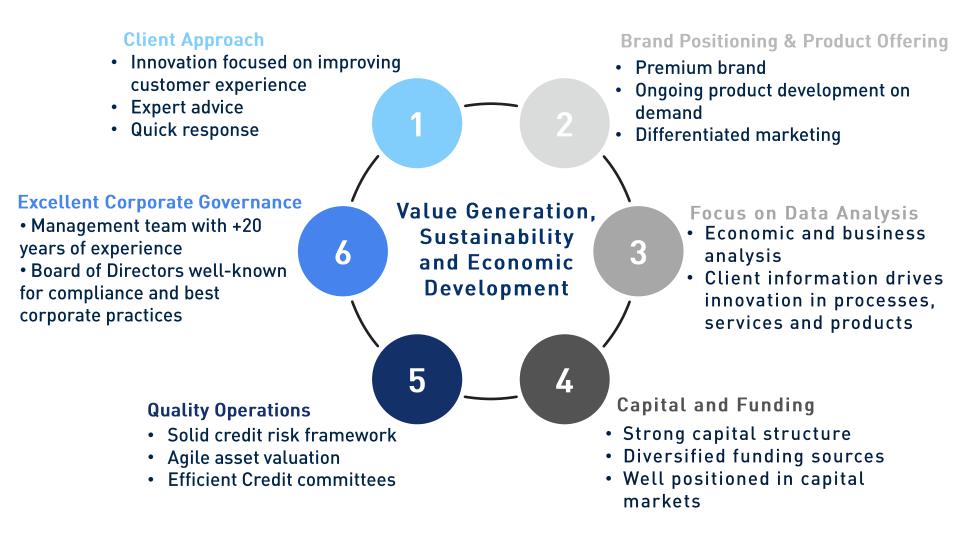
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#### Business Model: Six Fundamental Pillars





## 3 Different Channels to Approach our Clients

## 1. Developed Prospecting Model B2B

Prospecting center with 80 specialized telephone consultants



Database with SMEs segmented by:

- Turnover
- Number of employees
- Economic sector
- Geography



Quality appointments:

- Within UNIFIN's target sales range
- Decision makers

#### 2. Strong Sales Force

#### 2.1 Relationship Managers

Operation size: > MXN\$ 30 mm

Divided into 5 teams:

- 1) Oil & Gas / Infrastructure
- 2) Transportation
- 3) Services
- 4) Manufacturing
- 5) Agroindustry

## 2.2 Specialized Product Executives

Operation size: between MXN\$1 and \$30 mm

#### 3. Digital Platform

Operation size: < MXN\$3 mm



Agile Process



Online authorization within 5 minutes and dispersion of resources within 24 hours



National Coverage and Personalized Products



## Streamlined Process from Origination to Post-sale



## **Prospecting**

Dedicated area to define potential clients per region

## Personal Advisor

Designated personal advisor for each client

## **Application**

Financial figures Tax reports Sector outlook

## Bureau

**Default history NPL** history Litigation history

Requires banking & commercial references



#### Renewal / Sale of Asset

~57% of clients renew their lease ~100% of assets are sold at the end of the contract

#### **Approved Credit** Line

Client will be notified with an approved credit line

#### **Credit Committee**

Depending on lease size: a) Electronic: <MXN \$10mm b) Physical: from MXN \$10mm to \$150mm c) Corporate: >MXN

\$150mm

#### **Compliance**

Revision of forms and required documents

#### **Asset Valuation**

Loan-to-value and residual value assessment and secondary market identification



## Approaching the Client through Uniclick

#### Platform focused on capturing new clients...

#### Digital Channel

▶ Digital platform to streamline processes and reach the target segment efficiently

## Culture & Independence

► Culture focused on speed

► Leverage UNIFIN's experience, maintaining independence

#### Reputation

► Support of UNIFIN brand

#### Team

► Dedicated team with digital expertise

#### **Technology**

- Parametric model of risk analysis and approval
- ► Big Data and Al management for business management

Fast, easy and simple process to preapprove a credit line in less than 5 minutes



- 1 Registration: General data and KYC
- Check customer history at the tax administrator (SAT) via CIEC



Check customer history at the credit bureau



4 Risk model → credit authorized or rejected

...supported by best in class technology to collect data from clients











## Strong Success Capacity through Uniclick









#### Reputation

- ► Top 10 recognized brands in the financial sector in Mexico
- ▶ With over 25 years of experience, UNIFIN is the largest Non-banking Financial Institution (NBFI) in Mexico

#### Strength

- ▶ Remarkable financial strength, maintaining solid capital structure, funding operations and steady growth
- ► This allows UNIFIN to reach the markets continuously and successfully

#### **Expertise**

- ▶ Deep knowledge of the SMEs market and their needs
- Company ► The has a detailed history of the behaviour of its products

#### Commercial

- Commercial capacities are superior to others in the market
- ▶ The prospecting center is boosting sales productivity

- ▶ UNIFIN will gain competitive advantage with the use of digital platforms and launching new brands
- ► Uniclick will benefit from and be supported by the strength financial UNIFIN
- ► Knowledge will be shared to aid the growth of this new product in a similar segment
- ▶ The commercial model is replicated Uniclick in leveraging the Prospecting Center



## **Business Lines - Targeted Products**

Products that provide valuable and complementary financing options for Mexican SMEs:

	<u>Leasing</u>	Factoring (S)	Auto Loans 🖨	Structured Finance & Working Capital
Financing Uses	<ul><li>Machinery, equipment &amp; vehicles</li></ul>	<ul><li>Working capital</li></ul>	■ Any type of vehicle	<ul><li>Assets</li><li>Non-Assets</li></ul>
Target Clients	<ul><li>SMEs</li><li>Individuals with business activities</li></ul>	■ SMEs	■ SMEs ■ Individuals	<ul><li>SMEs</li><li>Corporate companies</li></ul>
Loan Range	■ MXN\$100k – \$150mm	■ MXN\$500k – \$150mm	<ul> <li>Up to 100% of the vehicle's price, depending on the profile and payment capacity</li> </ul>	■ Minimum: MXN\$20 mm
Tenor Range	■ 12–60 months	■ Up to 150 days	■ 6-60 months	■ Up to 48 months
Interest Rate & Fee	Rate: 22% - 23% fixed <sup>1</sup> Fee: 2.0% - 3.0% of the loan per operation	<ul><li>Rate: TIIE + 14.5% - 19.5%</li><li>Fee per operation: 0.5% - 1% monthly</li></ul>	<ul><li>Rate: 17.5% - 20.5% fixed</li><li>Fee: new 3% - 3.5%, preowned 3% - 4%</li></ul>	<ul> <li>Depending on the type of structure and risk</li> </ul>

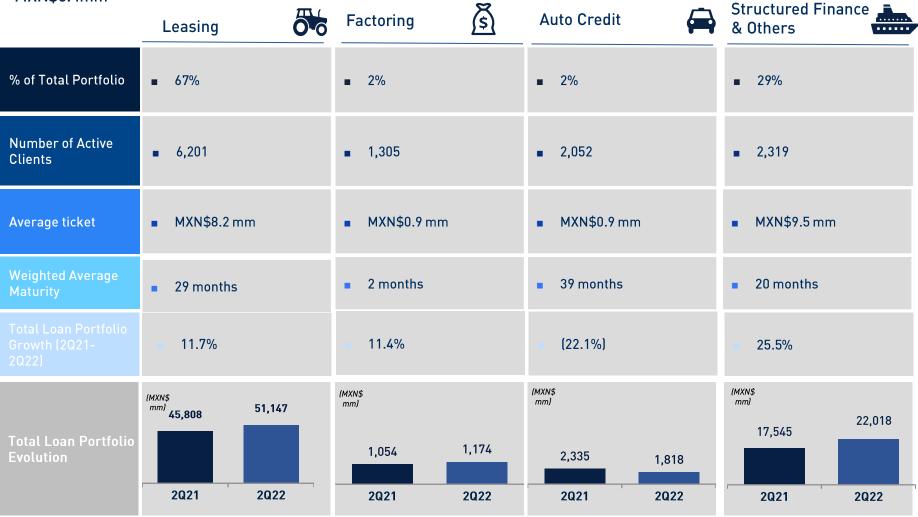
Source: Company's filings

In addition to the interest rate, leasing and auto loans have a down payment attached to them. For leasing, the down payment on transportation equipment and other equipment is 10% and 20% respectively



## **Business Lines - Tailored Portfolios**

As of 2Q22, UNIFIN had a highly diversified portfolio of over 11,800 clients, with an average ticket per client of ~MXN\$6.4mm<sup>1</sup>





## Differentiated Product Offering to Meet Clients' Needs

#### **Attract and Retain Profitable Customers**

#### Working Capital (cross-default)



Prequalified client with good payment history and at least one leased asset



Up to MXN\$3 million



3, 7 or 14 days



No interest rate / 5% fee



Same legal representatives and guarantees for leasing (cross-default)

#### **Fleet Services**



SMEs and individuals with business activities



Manage, monitor and maintain our clients' fleets nationwide



Two services:

- 1) Full service lease: all-inclusive lease scheme
- 2) By event: independent management of whether vehicles are leased or not

#### Working Capital (unsecured)





SMEs and individuals with business activities



Up to MXN\$3million



Up to 24 months



30% - 40% interest rate / 5% fee



Domiciliated payment / Unsecured

#### Insurance Brokerage



SMEs, natural and legal persons



12 or 48 months



Two classifications:

- 1) Insurance for UNIFIN assets
- 2) Insurance for clients (any line of insurance)



## Al Lab

In light of the fundamental importance of data availability we have deployed an AI platform to support our

operations and growth:



Intelligent interface for data extraction from multiple sources for parametric credit analysis

Dashboard that supports clients with valuable reports. This support information gathers interesting insights for UNIFIN







Credit score algorithm that enhances the placement of quality loans through non-traditional mechanisms

Al Interpreter which identifies client needs and provides valuable data on customers' communications





Software that interprets data contained in text images for KYC documentation and legal validation



# Strategic footprint in states with more growth





## **Client Centered Information**

#### **Development of Core Capabilities**

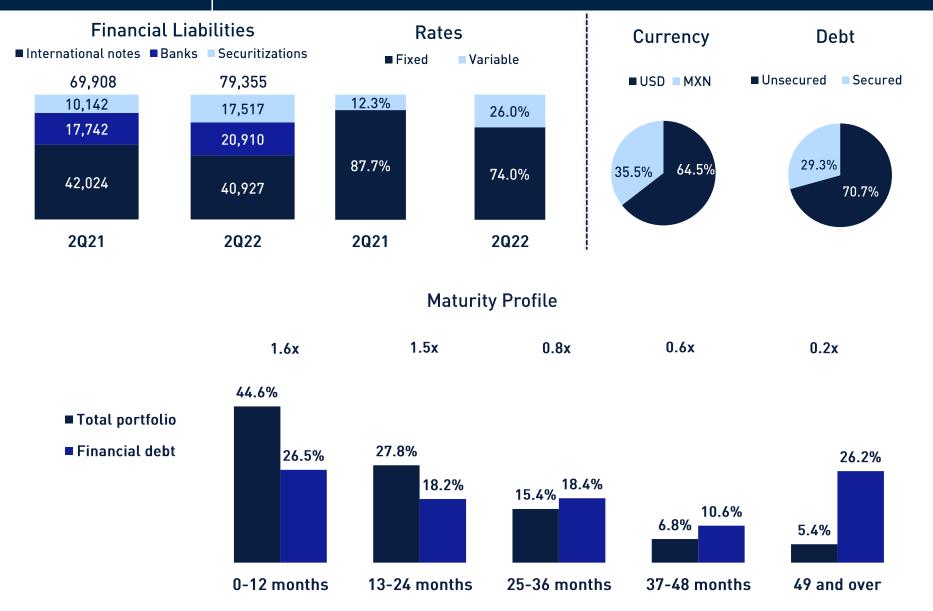
#### Marketing **Digital Transformation** & Channels Optimization **Brand Awareness** Web/Chat Engagement Customer Portal • Campaign Performance: Digital Onboarding National Rank 9 Client **Customer Knowledge** Centric and Segmentation 239,000 Ad-hoc Studies Data Analytics and **Customer Experience** Artificial Intelligence وَالر SME Database Data Driven **Decision Making Prospecting Center** High Quality Business Data Proprietary Methodology • +200 Pre-approved Unileasing registrations • +100 Appointments multiproduct Easy Speed

**Procedures** 

Advisory



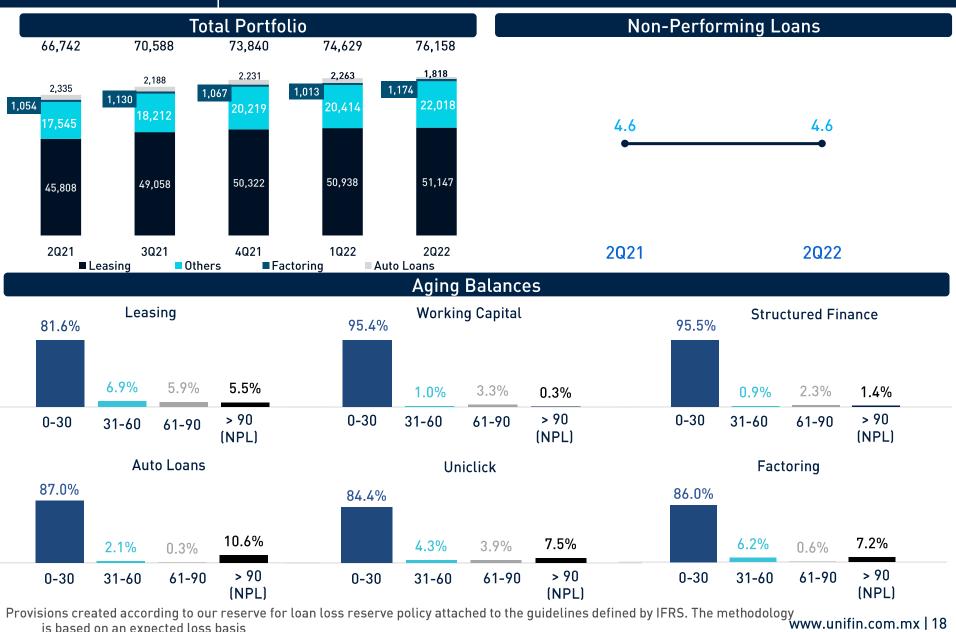
## Diversified and Efficient Funding Sources



Figures in MXN millions. www.unifin.com.mx | 17



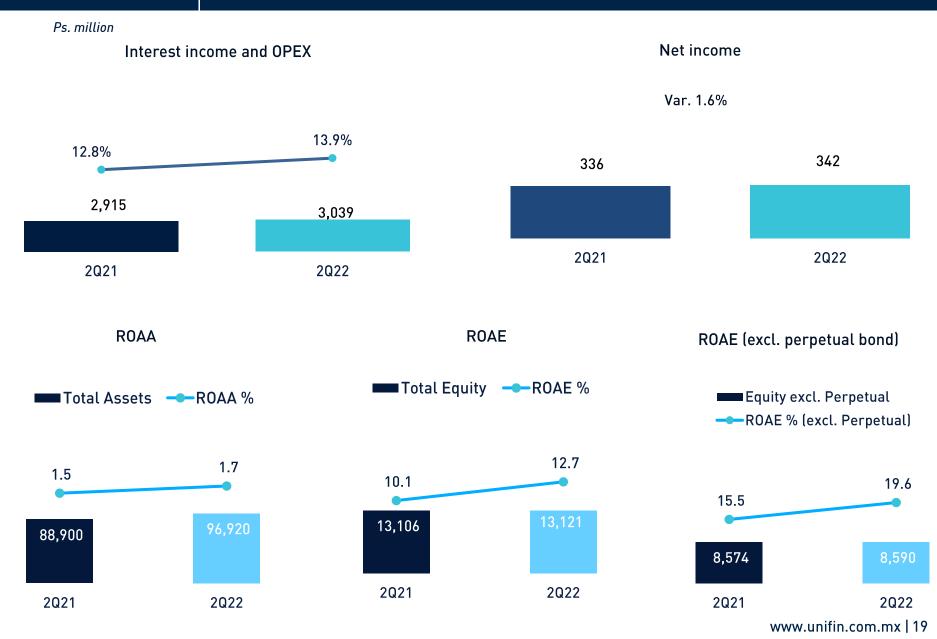
## Quality Portfolio and Stable NPLs



is based on an expected loss basis



## Strong Balance Sheet, Conservative Leverage





### Effective Collection Process

#### **Collection Process**

- Specialized collection process has helped NPL figures to remain stable
- UNIFIN owns all leased assets
- The clients, shareholders and/or their top management are personally liable in the case of default or failure to return the leased asset

#### Loan Loss Reserves

[MXN\$mm]							
	Leasing	Factoring	Auto Loans	Structured Finance	Working Capital	Uniclick	Total Portfolio
NPL	2,838	98	192	146	26	170	3,471
Loan Loss	(1,887)	(98)	(192)	(146)	(176)	(225)	(2,724)
Loan Loss as % of NPL	66%	100%	100%	100%	672%	132%	78%

Information as of June 2022

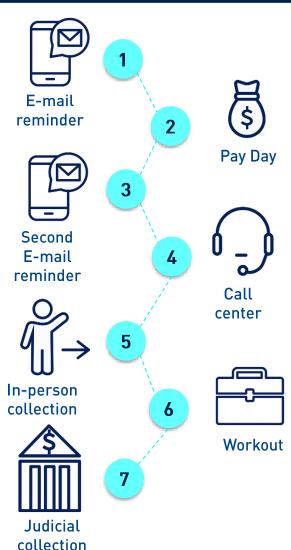
#### Estimated Break-Even Value of the Leased Asset

Historically, the Company has sold repossessed assets at approximately 80% of commercial value

% Recovery scenario	NPL +90	Reserve	Est. recovery Value	Net gain (Loss)	Net balance
100.00%			2,236	(602)	1,285
75.00%	2 020	(1 007)	1,677	(1,161)	726
50.00%	2,838	(1,887)	1,118	(1,720)	167
25.00%			559	(2,279)	(392)

Information as of June 2022

#### **Collection Process**





## **Corporate Governance Best Practices**

#### **Board of Directors**

Related Members			Ind	ependent N	<b>dembers</b>			
Rodrigo Lebois Mateos (Chairman)	Sergio José Camacho Carmona	Rodrigo Ballí Thiele	José Manuel Cayetano Sebastián González Sordo	José Luis Fernández Fernández	Gabriel Sama D'Jamus	Juan Ignacio Casanueva Pérez	Luis Barroso	José Luis Llamas Figueroa

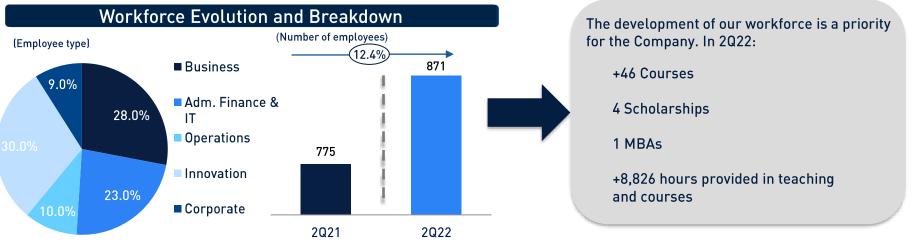
Selected Management Team					
Name	Position	Years of E	xperience		
Name	Fosition	Total	At UNIFIN		
Sergio Camacho Carmona	Chief Executive Officer	25	5		
Sergio Cancino Rodríguez	Chief Financial Officer	35	7		
José Ramón Díaz Arnau	Chief Commercial Officer	18	3		
Juan José del Cueto Martínez	Chief Operating Officer	41	15		
Federico Castillo Sánchez Mejorada	Chief Credit Officer	51	2		
Rafael Caballero Hernández	Head of HR	44	8		
Virgilio Isa	Chief Strategy Officer	33	1		
Fernando Boza González	Chief Digital Officer	28	1		





## Human Resources & Social Responsibility

UNIFIN continues to grow its workforce mainly via increases in its variably compensated sales team, while maintaining high levels of operational efficiency



#### Social Responsibility

#### **ENVIRONMENTAL BUSINESS** COMMUNITY **CARE AND ETHICS ENGAGEMENT PRESERVATION** Yearly anti- money Positive effect on +400 computer laundering +190,000 families and supplies recycled certifications and +180,000 children courses

- Employment and productivity
- Work-life balance
- Safety
- Quality of life at work

- Ethical business conduct
- No illegal business
- Respect for human dignity

 Continuous involvement in the communities where we operate through "Fundación UNIFIN"

- Resource optimization
- Sustainability



## Stability in the Face of a Volatile Environment

Risk	UNIFIN's Opportunities
Economic slowdown	<ul> <li>Focusing on identifying regions and sectors that have positive dynamics:</li> <li>Manufacturing focused on exports, nearshoring, logistic services and transportation, other services in productive assets</li> <li>North and Center-North of the country have been growing in recent years above the average, boosted mainly by the export industry and remittances. Likewise, the South has shown a significant recovery due to the tourism's sector reactivation.</li> </ul>
Low investment levels in fixed assets	<ul> <li>Remain close to our clients, offering financial advisory for their future investment plans</li> <li>Financial, tax and accounting benefits from leasing vs other products.</li> <li>The government will continue to carry on with its priority infrastructure projects, which we closely monitor, in order to capture opportunities for our clients</li> </ul>
New government policies that affect the growth and/or development of SMEs	<ul> <li>The launching of the USMCA could benefit SMEs as global supply chains are reallocating operations in Mexico, as a result of nearshoring, therefore creating new clusters.</li> <li>Working closely with the sectors and companies that are being prioritized by the government</li> </ul>
Increase in reference rates	<ul> <li>Leasing is based on monthly fixed payments, hence our clients won't be affected by Banxico interest rate hikes.</li> </ul>
FX risk	All of our leases are in national currency.

# **Appendix**





## Income Statement and Balance Sheet

Income Statement			
Figures in Ps. million	2Q22	2Q21	Var.%
Interest income	3,039	2,915	4.3%
Depreciation of assets in leasing	29	35	(18.0%)
Interest cost	1,791	1,910	(6.2%)
Loan losses reserve	299	155	93.5%
Adjusted financial margin	920	815	12.9%
Financial margin	1,219	969	25.8%
Admin. Expenses	424	372	14.0%
Operating income	371	347	6.7%
Operating margin (% of sales)	12.2%	11.9%	30 bps
Financing result	35	24	46.5%
Net income	342	336	1.6%
Net margin (% of sales)	11.2%	11.5%	(30 bps)

Balance Sheet			
Figures in Ps. Million	2Q22	2Q21	Var.%
Assets			
Cash & cash equivalents	5,305	5,236	1.3%
Total loan portfolio, net	73,433	64,263	14.3%
Property, furniture and equipment - net	5,659	6,213	(8.9%)
Derivative financial instruments	5,196	5,978	(13.1%)
Deferred taxes	2,341	2,646	(11.5%)
Total assets	96,920	88,900	9.0%
Liabilities			
Bank loans	20,910	17,742	17.9%
Debt securities	17,517	10,142	72.7%
Senior notes	40,927	42,024	(2.6%)
Derivative financial instruments	2,482	3,828	(35.2%)
Other accounts payable	1,913	1,194	60.2%
Total liabilities	83,798	75,794	10.6%
Total stockholders' equity	13,121	13,106	0.1%
Total liabilities & stockholders' equity	96,920	88,900	
			www.unifin.com.mx   25



# Main Accounting Implications Under IFRS

UNIFIN changed its SOFOM GAAP reporting to IFRS (international standard) to provide greater transparency, additional disclosure and make its information more comparable to peers

Balance Sheet and P&L Impact

	Impact Summary
Portfolio <sup>1</sup>	Total portfolio of leasing, factoring & auto loans is now 100% registered on the balance sheet, contrary to SOFOM GAAP
PP&E	IFRS only registers owned assets vs S0F0M GAAP which registers assets under operating lease & owned assets
Stockholders' Equity	Initial impact due to IFRS as retained earnings change
Total Revenues	IFRS does not capture capital reimbursement, investment income and FX income
Financial Margin	Main impact is to expenses. IFRS registers interest expense and S0F0M GAAP registers other lease expenses
Net Income	Result of all the above, among others

#### Main Financial Metrics Impact

	Impact Summary
Capitalization Ratio	Decrease of Total Equity greater than the decrease in Total Assets
Financial Leverage <sup>2</sup>	Decrease of Total Equity
Total Leverage <sup>2</sup>	Decrease of Total Equity
Total Portfolio <sup>3</sup>	IFRS only registers the NPV of the leasing portfolio vs SOFOM GAAP that registers principal & accrued interests
ROE	Decrease of Total Equity greater than the decrease in Net Income
ROA	Decrease of Total Assets greater than the decrease in Net Income
NPLs	SOFOM GAAP only registers 90 day accrued rentals of leasing vs IFRS which registers outstanding balance
Coverage Ratio	SOFOM GAAP only registers 3-month rentals for leasing NPL vs IFRS which registers 100% of the NPL outstanding balance

Note: Preliminary figures subject to independent auditor revision.

(3) Memorandum account for SOFOM GAAP

<sup>(1)</sup> Balance sheet account

<sup>(2)</sup> Excluding securitizations

#### **About Unifin**

UNIFIN is a non-regulated Mexican leasing company, operating as a non-banking financial services company, specializing in three main business lines: operating leasing, factoring and auto and other lending. Through UNIFIN's leasing business line, its core business line, the Company offers operating leases for all types of equipment and machinery, various types of transportation vehicles (including cars, trucks, helicopters, airplanes and other vessels) and other assets in a variety of industries. Through its factoring business line, UNIFIN provides liquidity and financing solutions to its customers by purchasing or discounting accounts receivables and by providing vendor financing. UNIFIN's auto loans and other lending business line is focused on financing the acquisition of new and used vehicles, while the other lending portion of this business line includes financing working capital needs and the acquisition of other capital assets.

#### Disclaimer

This document may contain certain forward-looking statements. These statements are non-historical facts, and they are based on the current vision of the Management of Unifin Financiera, S.A.B. de C.V., for future economic circumstances, the conditions of the industry, the performance of the Company and its financial results. The terms "anticipated", "believe", "estimate", "expect", "plan" and other similar terms related to the Company, are solely intended to identify estimates or predictions. The statements relating to the declaration or the payment of dividends, the implementation of the main operational and financial strategies and plans of investment of equity, the direction of future operations and the factors or trends that affect the financial condition, the liquidity or the operating results of the Company are examples of such statements. Such statements reflect the current expectations of the management and are subject to various risks and uncertainties. There is no quarantee that the expected events, trends or results will occur. The statements are based on several suppositions and factors, including economic general conditions and market conditions, industry conditions and various factors of operation. Any change in such suppositions or factors may cause the actual results to differ from expectations.



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